



Public Meeting Summary

Permanent Canal Closures & Pumps March 24, 2010

Location	Dillard University Lawless Chapel 2601 Gentilly Blvd New Orleans, LA
Time	Open House 6 p.m.- 6:30 p.m. Presentation 6:30 p.m.
Attendees	Approx. 80
Format	Open House Presentation Discussion
Handouts	<ul style="list-style-type: none"> • Section 1010 Statement of Work • Corps Approval Process Brochure • Preamble, Purpose of Permanent Canal Closure and Pumps
Facilitator	Nancy Allen, public affairs

Permanent Canal Closures & Pumps



Nancy Allen: Good evening. I'm going to start by asking that those of you in the back if you could move up a little bit. I want to welcome everyone here tonight. My name is Nancy Allen and I'm the public affairs officer for the Corps Hurricane Protection Office. I just want to ask everybody to take a second to turn off your blackberries and your cell phones. We are going to give you a presentation and then take questions and answers afterwards so I would just ask you let us get through the

presentation and then we will open it up and answer your questions. Tonight is the final of three meetings in which we are taking public comments on request for proposal, a RFP, for the Permanent Canal Closure & Pump Station. This isn't something the Corps does very often and we want you to know your voice is very important to use and really want to make sure that we've heard your input. The RFP is what the contractors will use to formulate their proposal for the design and construction of the Permanent Station. We had the first meeting in November and we explained what the RFP was and how to find the areas of public interest that remained in the statement of work. That was available to the public and we accepted everybody's input through the end of January. In the middle of January, we had our second meeting and we broke you into small working groups so we could get additional input on these areas. And tonight we are fulfilling our commitment to come back you to explain what was appropriated and what was not appropriated and why and Dan Bradley our project manager of compensations will be doing that in a couple of minutes. It's really input to gain the feedback from our partners and stakeholders, especially the public. We do have several partners with us tonight. Charles Henry is representing Congressman Scalise. From the Sewage and Water Board we have Joe Sullivan, Joe Becker and Madeline Gardner among others. We want to thank everyone for being here and if I have missed

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any elected officials or partners, I apologize for that. Alright, now it's time to ask Col. Sinkler to start us off.



Col. Robert Sinkler: I'm just going to say a couple of things. First, I just want to start...let's go to the next slide. That's was just a photo of us signing the project partner agreement. I just want to quickly, I know that some of you are members of the larger system, I just want to give you a quick update on what's going on and this will be very brief.

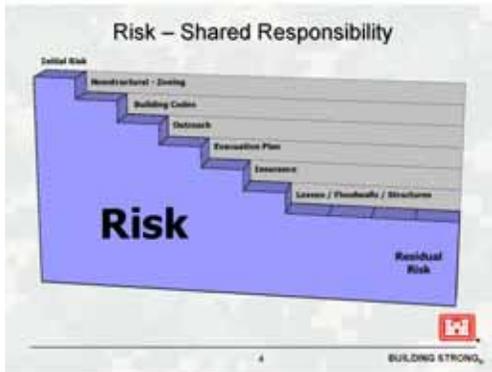


Most of the contracts have been awarded along here in Jefferson Parish or at least west of the Causeway, construction is under way there. If you've been to Lake Pontchartrain Center you've seen some work going on out there. Ninety-five percent of the work along the Orleans metro area, the perimeter protection is complete. We've just got a few small things to finish up there. We've only got one major contract we're working and that's to raise some highway ramps along the lake front area, real minor contracts. Along Orleans East, all

this work from here to here is complete at least you have your local protection and we are just finalizing that and putting the finishing touches on it and that's in great shape. We've already started doing some work out here, a huge levee that's being built out here, the largest one in the system. It's currently 14 foot and we are going to raise that to about 17 feet and not only are we raising it where the base of the cross section is going to be about 900 feet, so it's going to be a massive structure when we are complete or a massive levee and under that is geo-textile fabric and some sand, a lot of that has already been placed. The place being delivered we will start placing that on the levee soon. This area right there is going to be the largest deep soil mixing project in the world. We've already started work out there to get some of the stability that we need to build a levee at that location. We are going down about 60 feet deep with cement to strengthen that so we can build a levee on that. The surge barrier, Lake Borgne Surge Barrier, is located here and what that does is prevent or at least reduce the risk of storm surge ever again from coming from Lake Borgne or Navigational Canal; this is the Lower 9th Ward and the Super Dome is about here. We've actually moved the first line of storm surge protection from here to about eight miles away to out here in Lake Borgne. That's a major change to the system and significant project, about a 1.1 billion dollar project. The wall, we are ahead of schedule on the wall and we'll have that completed in May. The schedule had August or September, but the rate we are delivering that project right now, we should have that by hurricane season this year. That's great news for everyone in New Orleans and then we've got three gates that they are constructing. The Barge Gate we are constructing that right now and we will finish that up this

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summer and we will build the cofferdam at the GIWW here for the sector gate and then we have already started building one here at Bayou Bienvenue. We will have that closed off, those two gates closed off with a cofferdams and that will provide storm surge protection until the actual gates get constructed. And then within a few weeks, we will start seeing a few walls being constructed around St. Bernard Parish. The base levee is already constructed and we will be putting a T-wall on top of that and it will be a pretty massive structure, about 30 feet in height, the great wall of St. Bernard Parish is going to be taking shape really soon. And then Seabrook, we've talked a little bit about it. We have already awarded the contract and it's already being designed. We will meet the hundred year levee of protection of the coffer dam there and construction there will take place [Inaudible]. And then we will talk a little bit about the pump stations here. Outfall canals we will talk a little bit about that. We've already done most of the repair work and improvements on the Inner Harbor Navigation Canal Walls that involved some deep [Inaudible] mixing, some [Inaudible] some Gulf Walls and some other work there and all that is done. We are going to start doing work this summer here on three outfall canals. The purpose of the outfall canals now that the pump stations are in place in the inner control structure, so the purpose of these outfall canals are no longer protecting from storm surge, but the primary purpose is to move rainwater from the city. Sewage and Water Board has indicated that if we can make improvements to the walls so they can safely remove an elevation of eight feet of water in those canals that will meet there future needs for removing rainwater from the city and we are going to start on elevating some of that. Very little amount of work on Orleans Canal and then a little bit more [Inaudible] on London [Inaudible]. That will give you an overview of what's going on with that. One other thing I want as I get a lot of questions about other Corps of Engineer activities going on in the Lake Pontchartrain Basin. This whole map is in the back on the table and its got report and budget that we constructed in the last couple of decades and everything we have planned for the next decade or so. So, if you are interested in that you can get this.



The Public Involvement Process for the Permanent Pump Stations Draft Request For Proposal (RFP)
Series of Three Meetings:

- **1st Meeting – Present the Draft RFP Phase II**
 - ◊ Meeting held November 19, 2009
 - ◊ Overview of the project and the Design-Build process
 - ◊ Review content of RFP Phase II
 - ◊ Comment period November 19, 2009 – January 30, 2010
- **2nd Meeting – Workshop for additional public comments on the Draft RFP Phase II**
 - ◊ Meeting held January 21, 2010
 - ◊ Main purpose will be to receive comments
 - ◊ Small group participation
- **3rd Meeting – Respond to comments on the Draft RFP Phase II**

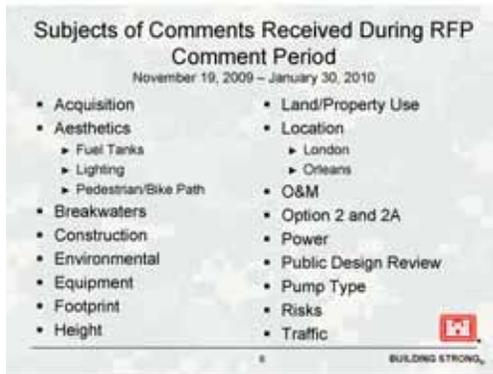
Before I turn it over to Dan to give the details, we are doing something a lot different than what we normally do. We are involving a larger group and the development of the Request for Proposal. I know you've heard this said before, but we have a lot of familiar faces out there, but I don't think you can just fill in projects for people and build projects with people. Everything we are doing here in Southeast Louisiana we

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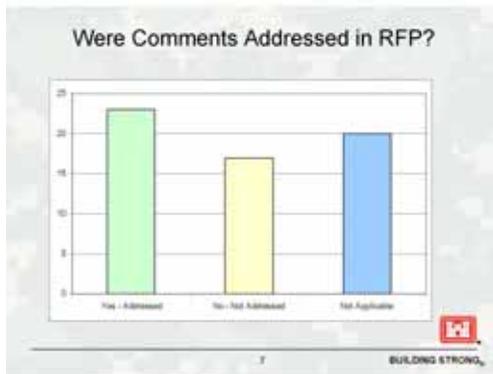
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have to renew our obligation to build it for the folks that will be impacted by these systems that we are building and structures that we are building. We appreciate all your input and we appreciate your attendance tonight and now I'm going to turn it over to Dan and he can give you the details on the RFP and where we've come from the last two meetings and he'll summarize where we are now and highlight it for you.

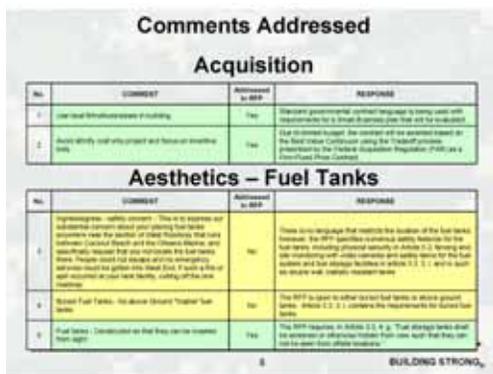
Dan Bradley: Good Evening. Thank you for coming out tonight as this the third of three public meetings that we have scheduled to have the public involved in process of developing an RFP especially the technical portions of that RFP.



This slide up here illustrates the subjects of the comments received during the RFP comment period and they range from acquisition to aesthetics, breakwaters, O&M, Option 2 and 2A, as we know that not authorized but we still have the comments there help prod the RFP, public design review, pump types, risk, traffic and aesthetics, which seem to be especially important.



The next slide will illustrate the number of comments that were addressed in the RFP, the number of comments there were not addressed and it's not a definite no, it's probably in there or addressed in a different document and then those that didn't apply – things that have to do with something other than the authorized project.



Comments Addressed

Acquisition

No.	COMMENT	Addressed in RFP?	RESPONSE
1	Use local businesses in building	Yes	Request governmental contract language to favor local small businesses per RFP and to be included in the contract award. The contract will be awarded based on the Best Value Contract using the Best Value Contract award process. The Public Acquisition Regulation (PAR) will be published in the Contract.
2	Avoid utility cost when ground and below ground tanks	Yes	The contract award will be based on the Best Value Contract award process. The Public Acquisition Regulation (PAR) will be published in the Contract.

Aesthetics – Fuel Tanks

No.	COMMENT	Addressed in RFP?	RESPONSE
1	Lighting - aesthetic concern - This is to address the additional comment about the lighting that tanks owners need the lighting of the tanks that are located above ground and the tanks that are located below ground. The tanks that are located below ground should be painted white. It is a lot of money.	No	These tanks are located in the location of the fuel tanks. The RFP requires the tanks to be painted white. The tanks that are located above ground should be painted white. The tanks that are located below ground should be painted white. The tanks that are located below ground should be painted white.
2	Ground Fuel Tanks - No above ground "tanks" fuel tanks	No	The RFP is open to other fuel tanks in above ground tanks. Article 2.2.1.1 contains the requirements for ground fuel tanks.
3	Fuel Tanks - Consideration for fuel tanks located above ground	Yes	The RFP requires in Article 2.2.1.1 that all tanks shall be painted white. The tanks that are located above ground should be painted white.

The following slide begins the discussion of the comments addressed, comments one and two that were addressed in the RFP that have to do with the acquisition process. If everyone has this, I'm not going to try and read everything I'll just highlight a few. Use local firms and business in building and of course that's standard contract practices that we do that. Avoid strictly cost only project and this is a best value. What we are looking at is the best option for these pump stations and various outfall canals. The aesthetics ranged from specifics like fuel tanks. There was some

discussion can we bury or above ground and can they be penned in somewhere and in it we thought about what we're not doing and what we are doing as well. In a lot of this has to do with

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We will adhere to all local noise ordinances and we will try to request signs that will meet or exceed those ordinances. I think we also identified as concerns to the public and it is addressed in the RFP and along with the responses in the green, it tells you exactly where in that RFP that [Inaudible].

Comments Addressed Environmental			
No.	COMMENT	Addressed to RFP	RESPONSE
21	Environmental concerns (i.e. odors) being brought up by the public.	Yes	These concerns will be taken into account and Article 11.2.1.1 requires that construction shall not be a public nuisance and that odors shall not be a public nuisance.

Equipment			
No.	COMMENT	Addressed to RFP	RESPONSE
22	Use Electric Pumps not Diesel pumps.	Yes	Article 11.2.1.1.1 states: "Design shall not require motor-driven engine driven equipment unless otherwise specified."

Footprint			
No.	COMMENT	Addressed to RFP	RESPONSE
23	How will being the most compact the footprint be minimized?	Yes/No	The RFP does not require the design-builder to meet Compact Footprint. Article 11.2.1.1.1 Building and Civil Works requires that design-builder's preliminary equipment shall minimize footprint, building, and equipment footprint.
24	Minimize footprint of all areas.	Yes	Article 11.2.1.1.1 Building and Civil Works requires that design-builder's preliminary equipment shall minimize footprint, building, and equipment footprint.
25	Footprint reduced by 50% wherever possible.	Yes/No	Article 11.2.1.1.1 Building and Civil Works requires that design-builder's preliminary equipment shall minimize footprint, building, and equipment footprint.

Moving on to slide 12, Environmental Impacts, oil screening, filtering, keep it out of the lake and that's all in the RFP and that language is also identified in [Inaudible]. The equipment and there's a comment to use electric pumps not diesel pumps. That is in the RFP and it was in the RFP in response to a request by the Sewage & Water Board to use electric pumps and not diesel. In that respect the RFP is not an either/or, it will require the use of electric pumps. In the Footprint, there was concern on Coconut Beach and some other stuff and how this is going to affect that. We are not going to

say that we are not taking Coconut Beach. All we can say is that we are asking the designer builders to minimize the footprint in such a way to lessen the impact on Coconut Beach. I can't tell you to what extent that will be impacted until we get the proposals in. at that point it will be known. Minimize footprints of all canals and of course that's in the RFP and that is what is asked of the design builders. The footprints you've seen in the IER is the maximum footprints and in some cases extended out [Inaudible] ...there won't be [Inaudible]. Footprint was the number one selection criteria, well it's not minimizing the footprint and it's taking into account in the evaluation.

Comments Addressed Height			
No.	COMMENT	Addressed to RFP	RESPONSE
27	Minimize the amount of building height relative to ground level.	Yes	Article 11.2.1.1 Building Height requires: "Building height shall be minimized as much as practicable without adversely affecting facility performance or maintenance access. Building height shall include the maximum height of any permanent building, plus any non-permanent equipment storage for equipment." Table 4.1.1 states the maximum building height of any structure at the respective station. If that goes over, this is an evaluation criteria, meaning that lower building heights will be given greater preference.
28	Minimize height of overhead spans.	Yes	By limiting the height of the building, the height of the overhead spans will be minimized.
29	How will the 45 foot building height not be over 45 feet high?	Yes	The 45 foot building height was specified based on local clearance over the structure height needed for full capacity of building.
31	Building height no greater than 45 feet.	No	The RFP specifies a maximum height of 45 feet but this is an evaluation criteria, meaning that lower building heights will be given greater preference. If that would not be an evaluation criteria, it would be a design requirement.
32	Build will be reduced to meet 45 foot height.	No	Overhead spans are a design requirement.

On slide 13, height was a major concern, on 27-30 all have to do with the height of the pump station. Again, people surrounding these pump stations are concerned about what these look like and what we agreed to do, is ask the design builder to bring [Inaudible] reporting by the different height. Now there is some confusion because some of the slides show elevation. Engineers use elevations as a [Inaudible] of things, but when people ask for a built in height, it's usually from the ground up. Because the base of the pump stations has to be higher than what we expect from any possible

flooding in the canal, we set it at about +9. So if you add 45 to that +9, we have an elevation of about 54 but you have building height of only 45. Now someone standing on the street will look up and it will appear higher than 45, but it's because of their location. You have to understand from the floor elevation up, it's the height of the pump station and the Corps elevation has to be set that these can survive any type of internal flooding situation and that we can maintain pumping capacity. That's why I will illustrate that if you want to pop that up.

Again, this is from the left, it's just a pump station showing you an elevation of +54 and the floor elevation of +9 and adjacent across the street we will have a street level of maybe -3 in the area and this is an illustration of what a short two-story building as we have a lot of two-story houses

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along that area, but it's elevation anywhere from +27 to +33 is compared to an elevation of 54 so it give you a relative perspective of the pump station height, the maximum it can be, and the surrounding houses. What we will try to do is of course the levee is +6 feet in the height of the levee wall and then we have the street level and the bottom of the canal at -9. Again, we will be asking the design builders to reduce that height anyway that they can and still meet the requirements that are in the RFP.

Comments Addressed
Land/Property Use

No.	COMMENT	Addressed to RFP	RESPONSE
11	Check on building for setbacks to meet to building location of 17' Green Lane and West End	Yes	The RFP does not place restrictions for future development of the area.

Location - General

No.	COMMENT	Addressed to RFP	RESPONSE
14	Location on map of all three canals on map	Yes	The location footprint set by IER 6.
15	Response to each of 3 administrative areas on location	Yes	See 14 to confirm the area required for the facilities within the location footprint and the requirements in the RFP. Admin 1, 2 & 3. Funding and Canal Facility, Regional, State, Design, Authority and/or other agencies and extension individual funding and local on location sites for map use with current and proposed future conditions.
16	Location on the South of Lakefront	Yes	The design location is far to the south of the footprint set by the IER.
17	Location only that location - south of Robert E. Lee	Yes	Minimizing the footprint to an evaluation criteria.

14 BUILDING STRONG

On to slide 14, Land and Property Use, and to ensure that there are no restrictions to residents and return historical areas, a lot to do with the areas out in West End. Of course in the RFP, this does not restrict it from being developed, so once these pump stations are built, they are built through the normal state and federal permit process will establish what will happen to West End. Location, general, these are shaded in blue because they don't have anything, the comments don't have any baring on the RFP, but we want to let you know that we did record those and we do have responses back.

Comments Addressed
Location - London

No.	COMMENT	Addressed to RFP	RESPONSE
18	London Avenue - Comments on the need to consider "Pump/Trough Street"	Yes	The design location is to be moved within the footprint set by the IER.
19	Location on the existing footprint from Zone on IER - London Avenue on IER 10	Yes	Response concerning the footprint is an evaluation criteria.
20	Specifically located to the location on the IER 10 on Lakefront Ave Canal	Yes	

Location - Orleans

No.	COMMENT	Addressed to RFP	RESPONSE
21	Orleans Ave Pump Station location away from Lakefront - South Robert E. Lee	Yes	
22	Location of Orleans Ave Pump Station on the South of Lakefront	Yes	The design location is to be moved within the footprint set by the IER.
23	Location Pump Station on Orleans Avenue South from Lakefront	Yes	Response concerning the footprint is an evaluation criteria.
24	Orleans Pump Station on Orleans Ave as close to Lakefront as possible	Yes	

15 BUILDING STRONG

Location to the mouth of all three canals for maximum flood protection, that's in the law, we mandated it under the supplemental to locate pump stations at or near the mouth of the canals, so we are doing that anyway. So the footprint set by the IER does reply to the footprints within where the pump stations will be built. Preserve as much Lakeshore public space as possible. We are trying to do that all though we are not building them on the Lakefront so we are not involved with that as much and there are some other locations that are outside the IER footprints.

was to move it as far east as possible,

Comments Addressed
Operation & Maintenance

No.	COMMENT	Addressed to RFP	RESPONSE
25	Costs should have operation and maintenance	Yes	In accordance with Article 31 of the Project Partnership Agreement, the New Orleans Department of the Canal, Navigation and Transportation Authority will continue to maintain the operation, maintenance, repair, rehabilitation and improvement of the system.
26	Need that location being different - need closer to Lakefront	Yes	These facilities will be designed to operate in tandem with the existing pumps and facilities. Location and dimensions of the system will be the responsibility of the IER.

Option 2 and 2A

No.	COMMENT	Addressed to RFP	RESPONSE
27	Option 2B Pump to the West - 20 ft high to the West	Yes	Option 2 & 2A are not authorized to be used for comparison.
28	Alternative - P10 - 20%	Yes	Although Option 2 & 2A addresses the minimum standards primarily required, both these alternatives, the alternatives to be selected to meet the conditions of a design and other related technical conditions.
29	Public access that location to an access to the Pump to the West	Yes	

16 BUILDING STRONG

On the next slide, 15 on London. One of the comments in other words move it towards the University of New Orleans. There are areas that's all state property and designed built London to maximize the bypass [Inaudible] by the east and we think that's going to be a natural [Inaudible]. In Orleans, the pump station away from Lakefront, south of Robert E. Lee. Again, that's a [Inaudible] ideal footprint. The ideal footprint is somewhere closer to the Lakefront and design builders is free to move anywhere and optimize that location within the selected footprint.

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Comments Addressed

Pump Type

No.	COMMENT	Addressed in RFP	RESPONSE
10	Use concrete volute pump	Yes	This item is not specifically in the RFP. Table 5.6 contains design criteria for concrete volute pumps as well as for concrete and turbine pumps.

Risks

No.	COMMENT	Addressed in RFP	RESPONSE
11	Require approval - require contractor to provide assessment of residual risk categorized - critical risk to include public or critical infrastructure	Yes	The Corps is assigning the Hurricane Protection system with a system approach and these systems are part of the system.
12	Provide information on residual risk and how pumps plan to mitigate risk for these for this in the operation	Yes	Documentation of operations will be the responsibility of the O&M. This is in the RFP for residual risk documentation systems as per 100M specifications.

Traffic

No.	COMMENT	Addressed in RFP	RESPONSE
13	The Street, emergency evacuation of flood evacuees	Yes	Article 1.11.1 added "Design include traffic control plans and traffic management plans for evacuation of flood evacuees."
14	100% access to Lakeshore Drive during an evacuation	Yes	Not specifically stated in the RFP, but Article 1.11.1 added "Design include traffic control plans and traffic management plans for evacuation of flood evacuees, 100% access to Lakeshore Drive during an evacuation."

18 BUILDING STRONG

Slide 18, there was comments about use of concrete to volute pumps and we've sent several people [Inaudible] and spoken to us about that and we've sent some people over here to look at that. What we have done is left the RFP open so if the design builder feels that this is a good solution and it's a workable solution for this pump station, he's not prevented from offering our proposal and in fact, table 5.6 contains design criteria specific to concrete for pumps to inform perspective designer builders that we are, that is on the table and that is an option as far as we are concerned. Risk, there was a

comment about Systems Approach and that's something Col. Sinkler referred to earlier. This is not just storm protection at the outflow canals, it's a part of the overall protection system that barriers the whole metropolitan area. What it does, it closes that lake at the outfall canal so it reduces the risk of that surge coming into the heart of the city like it did during Katrina. Traffic is another comment and we have traffic plan in the RFP and that's addressed and the response, it tells you where in the RFP that is located. There was also a comment about 100% access to Lakeshore Drive during an evacuation. Our traffic plans maintain evacuation routes throughout, not only Lakeshore Drive, but all the streets and surround areas.

Project Schedule / Milestones

30 Jun 2009	IER Decision Record Signed
24 Aug 2009	PDD Approved
19 Nov 2009	Meeting # 1 Community Involvement
21 Jan 2010	Meeting # 2 Community Involvement
12 Mar 2010	Project Partnership Agreement
15 Mar 2010	Issue Synopsis
24 Mar 2010	Meeting #3 Community Involvement
Apr 2010	Issue Design-Build Phase I Request for Proposal
May 2010	Evaluate Phase I Request for Proposal
Jun 2010	Form and approve Short List
Jun 2010	Issue Draft Phase II RFP for Review by Short List
Sep 2010	Issue Design-Build Phase II Request for Proposal
Jun 2011	Award Design-Build Contract
Sep 2014	Est. Construction Completion

19 BUILDING STRONG

With that, I have one last thing. Revisions of the RFP, appropriate respondents to that and that has been open to the environmental link and is available as of this evening to the latest in that revision. Now the last slide I have before I turn it over to Nancy, is the Project Milestones and in the green are milestones that have been achieved at this point such as the IER, PDD, those selected locations at the outfall canal, the Project Description Document has been approved the first community meetings were achieved. A major, major milestone is that Project Partnership Agreement on the

12th of March and that [Inaudible] moved forward with the design build process. We issued the Synopsis shortly after that and now we are having our third involvement and finally our community involvement meeting, but we will still be involved with our partners and through them you can reach us. In early April we intend to go out with the design build phase one, that's qualifications from the design builders, we will look at their teams and how they will manage the project and the qualification to construct a project of this magnitude. Then we will evaluate those Requests for Proposals and we will form a short list, three to five of the top groupings of those design build teams. Then we will issue, from that, the list of draft RFP for review by the short list, so take the RFP that's built at that point and we'll go the three to five and pick the best of the group and we may have ten and we will put out the RFP for 30 days and say, is there anything in here that doesn't make sense to you? Come back and work with us to [Inaudible] and we will see if you have any ideas that will improve the document before we formally put it out on the street. Of course, after we get their response, and get through all those comments, then we issue the Design Build Phase II /Request for Proposal and that will go out approximately in September. After about a 120 day period where they will come back with designs, up to 30% design, so we

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will have a pretty good idea of what these things are going to look like, where they are going to go, what impacts they will have within the footprint. We will issue the award of the contract in June of 2011 with approximately three to four year completion date of September 2014. With that I would like to turn it back over to Nancy.

Nancy Allen: I do want to make sure that everybody knows all of the information we have on the slides, there is a handout when you came in, and it was a little hard to see the color coding on the slides, but we have color printing system, which you can see in the printout. If you didn't get one of those, please take one on your way out.



We have a number of public meetings coming up and those are some of the dates.



All of our information can be found on two websites, www.nolaenvironmental.gov and www.mvn.usace.army.mil. That draft RFP the latest version will be up on the environmental.gov under IER 5 and if you can give us about 12 hours, it will get there. We also established a Construction Impacts Hotline, we have a lot of construction going on now. If you see anything or if you have any questions or concerns, give us a call.



And we are also using things such as Twitter and Facebook to put out announcements and Flickr, we have a lot of project photos up there so you can see progress we are making in New Orleans visits those sites. You can search for us on any of those.

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Now I'm going to open up for questions. First I'm going to say we did hand out a questionnaire when you registered. I would like to ask that you fill that out and return back into the registration desk. We tailor that specifically to the RFP process so we would love to get your input and see how many of you attended all three meetings and get more information, so please do fill out that questionnaire and hand it back. I'm just going to ask you to keep some ground rules in mind. We are going to use microphones, this microphone back here if you have question and we will call you in that order. We just ask that you keep your comments or question to three minutes. Please be respectful of all the attendees and make sure that everyone has a chance to speak and let everyone ask their first question before we go back to the mic again. Please do use the microphone and speak one at a time. We are putting all this into a summary that will be available online so it's very important that you use the mic and we will all be available afterwards to answer any additional questions if you have something that wasn't addressed in the meeting. So with that, I would just ask you to come to the mic if you have any questions. Any questions? Questions about the RFP process or any other questions? No. Ok, I think we are going to close it up. Thank you all for coming.